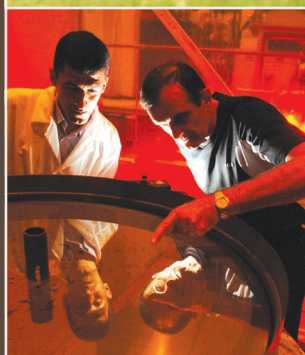
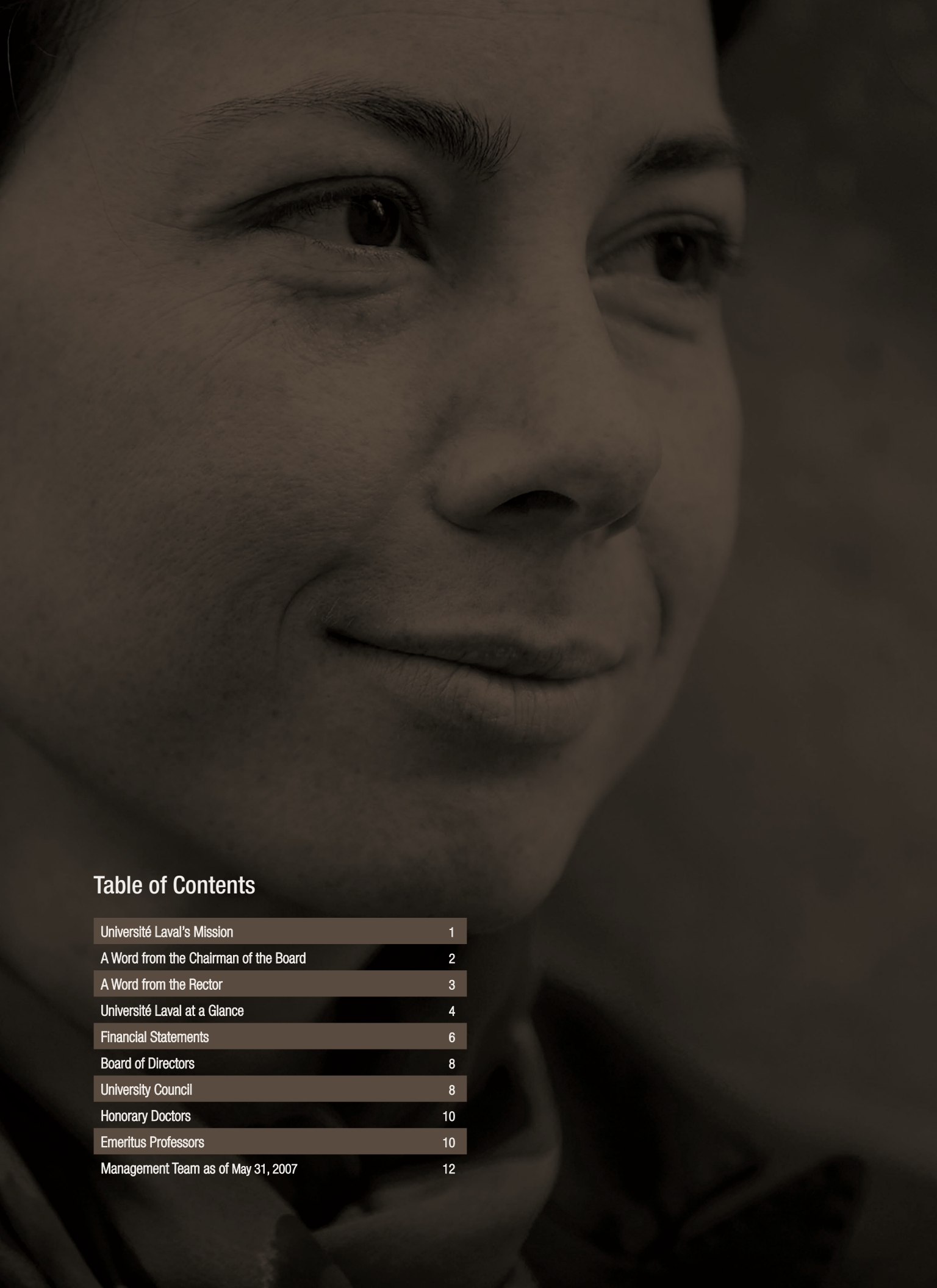


# Annual Report

2006-2007



UNIVERSITÉ  
**LAVAL**



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# Université Laval's Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society's growth and development by training qualified, responsible individuals who promote change through the advancement and sharing of knowledge in a dynamic environment of research and creativity.



# A Word from the Chairman of the Board



For the Board of Directors, 2006-2007 was above all marked by a careful review of Université Laval management. The Board of Directors adopted the report by the Management Processes Review Board, better known by the acronym CEPGUL. This report, entitled *For a Strategic Vision of the Development of the Educational and Research Mission*, is the culmination of a process designed to propose ways to manage institutional resources more effectively and efficiently. It offers very useful guidelines on how to review our management, which must truly be devoted to our fundamental missions of education, research, and creation. This report served as the basis for the development of an action plan.

The Board of Directors approved in principle a plan to develop the northeastern sector of campus, near avenue Myrand. At the same time, the Board also approved in principle construction of 150 student housing units in this sector.

In addition, the Board of Directors greenlighted the acquisition of a specialized software package designed to modernize IT and management systems in university human resource management. The Board also ensured that the major overhaul of its curriculum management system remained on time and on budget. I am also proud to report that in 2006-2007, we stayed on budget and ended the year without any operating deficit.

A handwritten signature in black ink, appearing to read 'Richard Drouin'. The signature is fluid and cursive.

**Richard DROUIN**  
Chairman of the Board of Directors

# A Word from the Rector

In 2006-2007, Université Laval adopted important measures to promote the quality of its teaching and research.

The University Council adopted a student recognition policy to encourage students to get involved in society in a meaningful way both as members of the university community and as citizens. The University Council also endorsed a report by the Student Affairs Committee on the reception, supervision, and integration of foreign students. The report recommends that University management make foreign students and cultural diversity a focus of strategic development and that it reviews its internationalization policy to take into account the increased numbers of foreign students on campus. In addition, the University Council approved four new undergraduate programs and eight new graduate and postgraduate programs.

Université Laval achieved another major milestone that will clear the way for transdisciplinary research, the central theme of the University *2006-2010 Research Plan*. This plan is designed to reposition the University so that it is better able to respond to the current demands of global competition, developments in research, new trends, new disciplines, and government and granting agency priorities.

In terms of recruitment, full-time equivalent student (FTES) enrolment at the university fell by 0.55% whereas a 0.5% increase had been anticipated. This decline clearly had an impact both on our funding from Ministère de l'Éducation, du Loisir et du Sport and on tuition fee revenues.

The challenges we collectively face are considerable. We must therefore continue to work together for Université Laval to occupy the position it deserves and to preserve its highly enviable reputation as one of the best universities in Québec, in Canada, and around the world that attracts the best students by providing a top quality education.



A handwritten signature in black ink, appearing to read 'Denis Brière'. The signature is fluid and cursive, with a long horizontal stroke at the end.

**Denis BRIÈRE**  
Rector

# Université Laval at a Glance



## Students

- 37,885 students (58.3% female) (fall of 2006)
- 9,625 graduate and postgraduate students (56% female)
- 3,939 foreign students, 2,306 of whom hold student visas
- 900 out-of-province Canadian students
- 205 local student associations and 2 umbrella organizations (undergraduate and graduate)

## Staff

- 1,510 professors
- 1,681 lecturers
- 78 practical trainers
- 466 research professionals
- 108 executives and department managers
- 521 administrative professionals
- 1,442 support staff members

## Education

- 17 faculties
- 59 departments and schools
- 1 institute
- 395 programs (178 undergraduate/217 graduate)
- 3 profiles (international, entrepreneurial, and cooperative)
- 444 distance learning courses

## Degrees Awarded

- 1,517 certificates
- 4,806 bachelor's degrees
- 1,479 master's degrees
- 229 doctorates
- 31 undergraduate diplomas
- 535 graduate degrees



## Research

- 37 research centers recognized by the University Council
- 82 Canadian research chairs
- 15 industrial chairs
- 8 research institutes
- Host of 3 networks of Canadian research centers of excellence
- \$211 million in research funds

## Campus

- 2,400 rooms in residences
- Over 40 buildings, with one in each of downtown and Old Québec
- Library with 5 million documents
- One of Canada's largest sports complexes

## Outreach

- 212,000 graduates in Québec and around the world
- 48 alumni clubs worldwide
- One of the best university sports programs—the famous Rouge et Or—whose football team has won the Canadian championships 3 times in the last 4 years



# Financial Statements

For the fiscal year ended May 31, 2007 (in thousands of dollars)

	OPERATING FUNDS		RESTRICTED FUNDS	
	2007	2006	2007	2006
	\$	\$	\$	\$
<b>REVENUE</b>				
Tuition fees	58 716	59 015	–	–
Community services	8 331	7 636	7 754	7 603
Sale of services	24 211	23 237	–	–
Investments	4 575	3 856	291	252
Student aid and services	15 175	14 390	11 947	11 781
Auxiliary undertakings	14 221	14 987	–	–
MELS grant	321 494	302 843	6 877	4 112
Donations				
Université Laval Foundation	369	221	6 421	5 564
Other organizations	247	470	–	–
Other grants and revenues	10 597	9 433	183 982	175 159
Capital assets from operating and restricted fund revenues	–	–	–	–
	<b>457 936</b>	<b>436 088</b>	<b>217 272</b>	<b>204 471</b>
<b>EXPENSES</b>				
Teaching and independent research	285 540	277 954	24	331
Community services	7 046	6 209	12 392	11 551
Research	10 614	10 488	179 520	169 866
Support services	115 492	106 848	2 959	4 334
Student aid and services	14 984	13 891	15 882	16 374
Auxiliary undertakings	14 152	14 673	–	–
Renovations and improvements				
Interest on debts	5 014	5 239	–	–
Amortization of deferred charges	–	–	–	–
Amortization of other assets	–	–	–	–
Amortization of capital assets	–	–	–	–
	<b>452 842</b>	<b>435 302</b>	<b>210 777</b>	<b>202 456</b>
<b>Excess/shortfall of revenues over expenses before exceptional expenditures</b>	<b>5 094</b>	<b>786</b>	<b>6 495</b>	<b>2 015</b>
Additional pension plan contributions	4 576	4 367	–	–
Gain on sale of surplus annuities	2 700	–	–	–
<b>Excess/shortfall of revenues over expenses</b>	<b>3 218</b>	<b>(3 581)</b>	<b>6 495</b>	<b>2 015</b>



# Results

CAPITAL INVESTMENT FUND		ENDOWMENT FUND		DONATION FUND		TOTAL	
2007	2006	2007	2006	2007	2006	2007	2006
\$	\$	\$	\$	\$	\$	\$	\$
-	-	-	-	-	-	58 716	59 015
-	-	-	-	-	-	16 085	15 239
2 128	2 150	-	-	-	-	26 339	25 387
70	50	2 051	2 207	709	636	7 696	7 001
-	-	-	-	-	-	27 122	26 171
-	-	-	-	-	-	14 221	14 987
42 262	40 533	-	-	-	-	370 633	347 488
14	-	-	-	-	-	6 804	5 785
231	457	1 715	1 294	-	-	2 193	2 221
19 533	2 004	-	-	-	-	214 112	186 596
28 606	28 289	-	-	-	-	28 606	28 289
<b>92 844</b>	<b>73 483</b>	<b>3 766</b>	<b>3 501</b>	<b>709</b>	<b>636</b>	<b>772 527</b>	<b>718 179</b>
-	-	-	-	-	-	285 564	278 285
-	-	-	-	-	-	19 438	17 760
-	-	-	-	-	-	190 134	180 354
-	-	653	1 115	676	681	119 780	112 978
-	-	-	-	-	-	30 866	30 265
-	-	-	-	-	-	14 152	14 673
5 057	3 133	-	-	-	-	5 057	3 133
26 215	25 411	-	-	-	-	31 229	30 650
266	355	-	-	-	-	266	355
53	53	-	-	-	-	53	53
48 050	44 916	-	-	-	-	48 050	44 916
<b>79 641</b>	<b>73 868</b>	<b>653</b>	<b>1 115</b>	<b>676</b>	<b>681</b>	<b>744 589</b>	<b>713 422</b>
13 203	(385)	3 113	2 386	33	(45)	27 938	4 757
-	-	-	-	-	-	4 576	4 367
-	-	-	-	-	-	2 700	-
<b>13 203</b>	<b>(385)</b>	<b>3 113</b>	<b>2 386</b>	<b>33</b>	<b>(45)</b>	<b>26 062</b>	<b>390</b>

# Board of Directors

as of May 31, 2007

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(Section 71 of University Statutes)

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Jean-Claude DUFOUR\*

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Youmani Jérôme LANKOANDÉ

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Saber LABIDI

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### SUPPORT STAFF MEMBER

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Jean LECLERC

Michel NOËL DE TILLY

Pauline MAROIS

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Jean-Guy JACQUES

Marie-France POULIN

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(Section 72 of Statutes)

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Lise DARVEAU-FOURNIER\*

Diane LACHAPELLE\*

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Monique RICHER\*

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(Section 90 of Statutes)

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#### Law

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#### Forestry and Geomatics

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#### Dentistry

Jean-Paul GOULET

#### Music

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#### Pharmacy

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#### Philosophy

Luc LANGLOIS

#### Administrative Sciences

Robert W. MANTHA

#### Agricultural and Food Sciences

Jean-Paul LAFOREST

\* Also member of the Executive Committee.

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**Science and Engineering**

Jean SÉRODES

**Nursing Sciences**

Diane MORIN

**Social Sciences**

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**Theology and Religious Sciences**

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**Forestry and Geomatics**

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**Arts**

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**Administrative Sciences**

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Denis LAURENDEAU

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**Theology and Religious Sciences**

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Julie GAUTHIER

Julien DU TREMBLAY

Simon LESSARD

**GRADUATE STUDENTS**

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Aurel Cezar BANU

Cindy HARQUAIL

Frédéric LEGENDRE

**PROFESSIONAL STAFF MEMBER**

Patrice GOSSELIN

**SUPPORT STAFF MEMBER**

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**COLLEGE LEVEL REPRESENTATIVE**

Pierre LABBÉ

**OUTSIDE RESEARCH REPRESENTATIVE**

Marie-France GERMAIN

**DIRECTORS OF RECOGNIZED RESEARCH  
CENTERS OR INSTITUTES**

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Réal VALLÉE

**DEPARTMENT MANAGER OR MEMBER  
OF MANAGERIAL STAFF**

Danielle FLEURY

**NON-VOTING MEMBERS**

(Section 91 of Statutes)

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**Research Committee**

Alain PRUJINER

**Student Affairs Committee**

Bernard GARNIER

**DIRECTOR GENERAL  
OF UNDERGRADUATE STUDIES**

Serge TALBOT

**DIRECTOR GENERAL  
OF CONTINUING EDUCATION**

Pierre DIONNE

**DIRECTOR OF AN INSTITUTE****Institut québécois****des hautes études internationales**

Paule GAUTHIER

# Honorary Doctors

Recipients in 2006-2007

**Ms. LOUISE ARBOUR**

High Commissioner, Office of the United Nations High Commissioner for Human Rights, Doctor of Law, *honoris causa*.

**Ms. JANETTE BERTRAND**

Reputed author, host, and public communicator, Doctor of Arts, *honoris causa*.

**Ms. JODY DEMING**

Professor at the University of Washington in Seattle and President of the International Arctic Polynya Program of the Arctic Ocean Sciences Board, Doctor of Science, *honoris causa*.

**Mr. PAUL DESMARAIS, Jr.**

Chairman of the Board of Directors and Co-Chief Executive Officer of Power Corporation of Canada, Doctor of Administrative Science, *honoris causa*.

**Mr. ERNST VON GLASERSFELD**

Associate Professor/Researcher at the Scientific Reasoning Research Institute of the University of Massachusetts, Doctor of Education, *honoris causa*.

**Mr. Joseph Kruger II**

Chairman of the Board of Directors and CEO of the firm Kruger, Doctor of Forestry Science, *honoris causa*.

**HRH JEAN DE LUXEMBOURG**

Grand Duke of Luxembourg, University Doctorate, *honoris causa*.

**Mr. EDGAR MORIN**

Sociologist, Emeritus Director of Research at CNRS, Doctor of Education, *honoris causa*.

# Emeritus Professors

**Mr. GUY BELLEMARE** (1)

Faculty of Science and Engineering

**Mr. LOUIS-ÉTIENNE BERNARD** (2)

Faculty of Medicine

**Ms. ÉDITH DELEURY** (3)

Faculty of Law

**Mr. LUC DESCHÊNES** (4)

Faculty of Medicine

**Mr. MICHEL FILION** (5)

Faculty of Medicine

**Mr. PIERRE FRÉCHETTE** (6)

Faculty of Urban Planning, Architecture, and Visual Arts

**Mr. RICHARD GAGNÉ** (7)

Faculty of Medicine

**Mr. JEAN-CLAUDE GAGNON** (8)

Faculty of Education

**Mr. PIERRE GAGNON** (9)

Faculty of Forestry and Geomatics

**Ms. JOSIANE HAMERS** (10)

Faculty of Arts

**Ms. NICOLE L'HEUREUX** (11)

Faculty of Law

**Ms. CHANTAL MASSON-BOURQUE** (12)

Faculty of Music

**Mr. YVON OUELLET** (13)

Faculty of Science and Engineering

**Ms. NICOLE ROUSSEAU** (14)

Faculty of Nursing Sciences

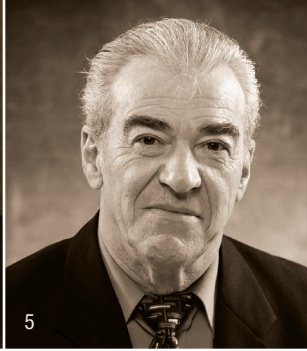
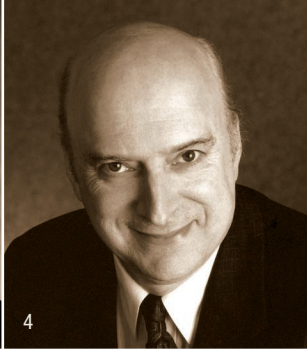
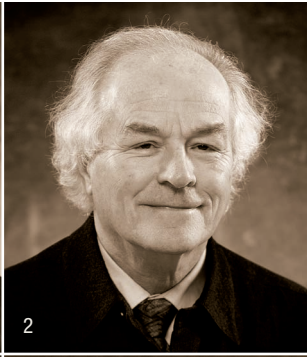
**Mr. MICHEL TRUCHON** (15)

Faculty of Social Sciences

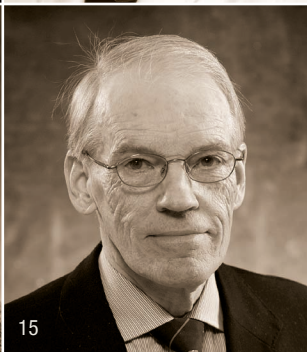
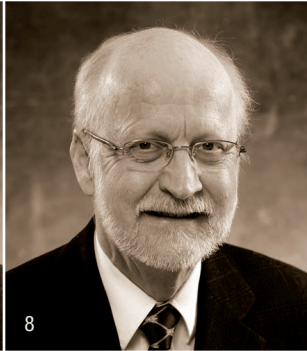
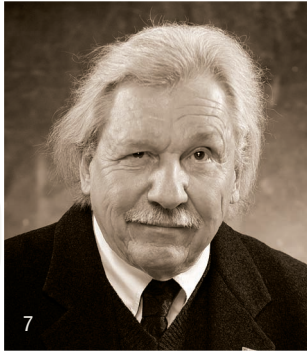
**Mr. PAUL VILLENEUVE** (16)

Faculty of Urban Planning, Architecture, and Visual Arts

# Emory Professors



06



07

# Management Team

as of May 31, 2007

**Michel PIGEON**

Rector

**Claude GODBOUT**

Executive Vice Rector and Vice Rector,  
Administration and Finance

**Christiane PICHÉ**

Vice Rector, Curriculum

**Raymond J. LEBLANC**

Vice Rector, Research

**Lise DARVEAU-FOURNIER**

Vice Rector, Human Resources

**Diane LACHAPELLE**

Vice Rector, Development  
and International Relations

**Claude PARADIS**

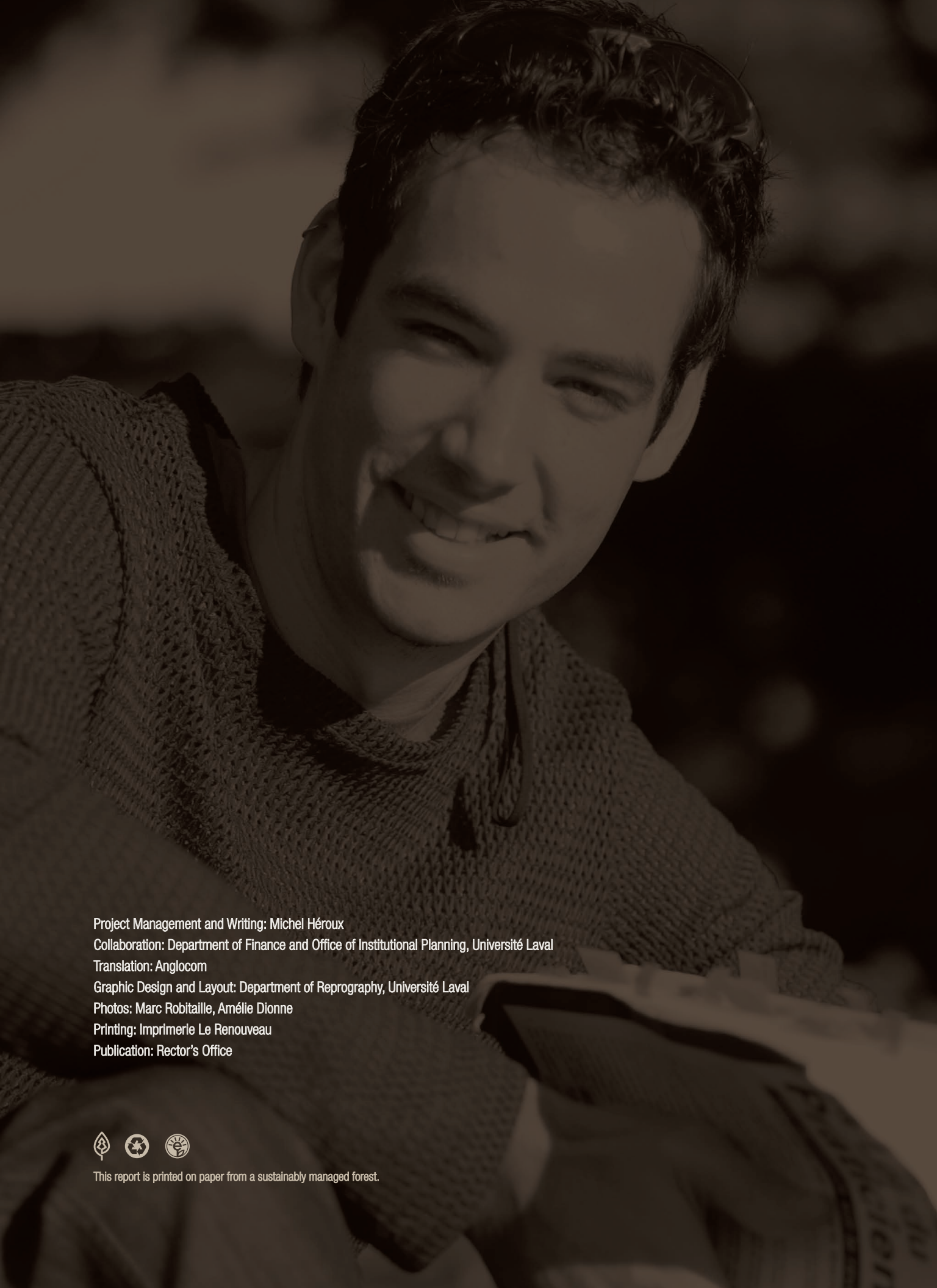
Deputy Vice Rector, Human Resources

**Marc-André SIRARD**

Deputy Vice Rector, Research

**Monique RICHER**

Secretary General



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Translation: Anglocorn  
Graphic Design and Layout: Department of Reprography, Université Laval  
Photos: Marc Robitaille, Amélie Dionne  
Printing: Imprimerie Le Renouveau  
Publication: Rector's Office



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