

Annual Report 2009-2010



UNIVERSITÉ
LAVAL



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L'Université Laval¹

Mission

Université Laval, the oldest French-language university in North America, is an institution of international repute and high academic standards that contributes to society's growth and development

- By training qualified, responsible individuals who promote change
- By advancing and sharing knowledge in a dynamic environment of research and creativity
- A university committed to its community that builds productive partnerships with all sectors of society while staying true to its fundamental mission, independence, and responsibilities
- A model university that gives all members of its community the chance to grow, develop their potential, and establish themselves in a dynamic, stimulating, diverse, and respectful institutional setting
- A modern university that is committed to sustainable development and manages its resources responsibly

Vision

The members of the university community share a stimulating common vision of the future: to become one of the best universities in the world. To that end, Université Laval also intends to stand out by being

- A complete university recognized as an establishment with an international reputation for its students and high quality educational programs
- A university on the cutting edge of research and creation that distinguishes itself on the national and international scenes through its exceptional achievements
- An open university that promotes dialog, cooperation, and the participation of its members in major world issues

Values

The university community's actions are geared to bolstering student success and reflecting the following fundamental institutional values:

- Respect for the diversity of people, societies, knowledge, and ways of thinking
- Humanistic and ethical approach
- Development of critical thinking and judgment
- Personal and community involvement and leadership
- Promotion of creation, innovation, and excellence

¹ Horizon 2012 : Orientations de développement de l'Université Laval



A WORD from the Rector

The year 2009–2010 brought us one step closer to implementing the key development policies set out in *Horizon 2012* that reflect Université Laval's forward-looking vision to become one of the top universities in the world. The year was also marked by a series of measures that helped cement the University's leadership role in the area of sustainable development, a role that was acknowledged in September 2009 when the University was awarded the prestigious title of "Sustainable Campus."

But sustainable development at Université Laval is about much more than simply going green; it is the backdrop for each and every one of our decisions and actions. It was also the impetus behind the University Council's decision in April 2010 to approve the new sustainable development profile, which addresses the widespread demand for educational programs that produce professionals trained to integrate every aspect of this global challenge into their practices.

Sustainability and a desire to adapt to society's needs—both today and in the future—were also the driving factors behind the University's decision to expand its program offerings. Among the new programs introduced in 2009–2010 were a master's and Ph.D. in water resources engineering, master's and Ph.D. programs in actuarial science, a specialized graduate diploma (DESS) in life sciences, a bachelor's degree in criminology, and various certificate programs.

Another important aspect of Université Laval's sustainable development approach in 2009–2010 was the strengthening of our research and creation capacity. The University Council approved the 2010–2014 Research Development Plan and enthusiastically welcomed the Chair Office's first annual report, which brought to light a remarkable achievement: After its first two years the Program for the Advancement of Innovation and Research (PAIR) had already secured financial commitments of over \$104 million, exceeding its initial goal of \$100 million over five years. This success is in large part due to Université Laval's outstanding performance in the competition for the Canada Excellence Research Chairs Program, landing 2 of only 19 prestigious chairs awarded across the country.

Sustainable development at Université Laval is also about striving to enhance its international reach, making sound use of its public and private funding, and continuing to improve quality of life on campus. Thanks to the commitment, creativity, and dedication of its entire community, today Université Laval is a leading university renowned not only for the quality of its teaching and research, but also for its outward-looking approach, responsible management, and contribution to the well-being of people here and around the world.

And because being the best attracts the best, Université Laval continues to strive for excellence and can look to the future with great hope and promise!

Denis BRIÈRE, Rector

A WORD

from the Chairman of the Board



For Université Laval 2009–2010 was another year characterized by sound governance and sustainable development. The board of directors dealt with a number of issues that speak to our university's careful management and firm commitment to building a sustainable future—for and with the members of the university community.

I would like to take this opportunity to pay tribute to the management team, which introduced a series of *benchmarks* that allow us to closely monitor various facets of our university activities. When examined alongside the annual report, these benchmarks are a valuable tool to assess our performance as a leading university that is well rounded, modern, outward-looking, engaged in its community, and managed in a responsible manner.

One of the benchmarks that allows us to gauge the sustainable development of our institution is the one that highlights the balance between revenues and expenses related to our day-to-day operations, which continued to remain stable over the course of the 2009–2010 fiscal year. To my mind, this accomplishment, which we have managed to repeat over the past seven years, stems from a combination of careful management and streamlining efforts by all our faculties and units. Another important milestone was the signing of a major agreement in April with our professors, who agreed to do their part by accepting a salary freeze so as to pay back their share of the solvency deficit anticipated by Régime de retraite des professeures et professeurs (the pension fund).

Our success in balancing the 2009–2010 budget is also partly due to an increase in our student population, which rose 2.8% in terms of weighted full-time equivalent student (FTES) enrolment. This increase illustrates once again the impact of student recruitment on the financial health of our university—two closely linked elements that are the key challenges our university community is tackling head on.

It is also worth mentioning that the board approved a new structure for SOVAR, L.P., whose mission was expanded to make it a key player in the area of technology transfer in the Québec City region. SOVAR is a prime example of the role university research can play as a startup incubator and a vector of diversification in the local economy.

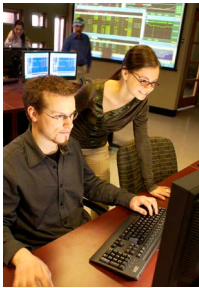
I would like to thank each and every board member, along with the management team and all university staff for their cooperation and commitment throughout the year to making Université Laval one of the best universities in the world.

A handwritten signature in black ink, which appears to read "Pierre Genest". The signature is fluid and cursive.

Pierre GENEST, Board Chair

L'UNIVERSITÉ LAVAL

at a glance



Students¹

44,316 students were enrolled in credited programs and courses at Université Laval between May 1, 2009, and April 30, 2010

37,018 students were registered for the fall term in 2009 (including credited continuing education courses), as follows:

- **27,2% graduates**
- **58,9% women and 41,1% men**
- **3,888 foreign students**, of which 2,237 had a study permit and 1,651 were permanent residents

200 student associations and two umbrella organizations: CADEUL for undergraduates and ÆLIÉS for graduate students

Education

17 faculties

60 departments, schools, and institutes

392 undergraduate and graduate programs

4 profiles (sustainable development, international, entrepreneurial, and cooperative)

Some 600 distance courses (90% online) and over 100 under development

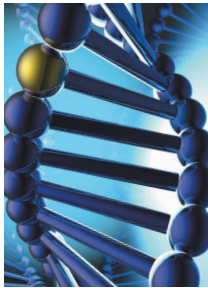
Staff²

Almost **8,500 staff** as at October 15, 2009 :

- **Senior management: 11**
- **Internal auditor and ombudsman: 2**
- **Faculty and department management: 118**
- **Administrative management and executives: 139**
- **Professors: 1,385**
- **Lecturers and teaching assistants: 1,169**
- **Research professionals: 701**
- **Teaching support staff: 2,263**
- **Administrative staff: 799**
- **Support staff: 1,811**

Some **2,000 clinical and associate professors**





Research

\$280 million in research funds³

7 affiliated hospitals

37 research centers recognized by the University Council

2 Canada Excellence Research Chairs

76 Canada Research Chairs

19 industrial research chairs

40 partnership chairs

8 research institutes

77 other groups

Host to 3 Networks of Centers of Excellence (NCE):

- GEOIDE – GEOmatics for Informed DEcisions
- ArcticNet – Research on the North
- ICIP – Canadian Institute for Photonic Innovations

Diplomas awarded

1,134 certificates

5,084 bachelor's degrees

1,477 master's degrees

301 doctorates

528 master's diplomas

¹Source: Registrar's Office

²Source: Bureau de planification et d'études institutionnelles

³Source: Research Infosource – www.researchinfosource.com/top50.shtml

⁴Source: Association des diplômés de l'Université Laval

Campus

Université Laval's 1.2 km² main campus is one of the finest in the province. Three-quarters of the campus is made up of green spaces, woods, and recreational areas.

Almost 40 buildings linked by a network of over 5 km of pedestrian tunnels

Two buildings in the historic borough of Old Québec, one in the Lower Town (School of Visual Arts) and the other in the Upper Town (School of Architecture)

Établissement vert Brundtland-certified student residences providing 2,400 rooms on campus

5 million library documents

One of Canada's biggest university sports complexes

Outreach

224,000 graduates working in Québec and all around the world⁴

52 alumni clubs worldwide

One of the country's top sports universities, with some 350 student athletes competing in 13 Rouge et Or clubs with a long tradition of excellence



FINANCIAL Report

year ended May 31, 2010 (in thousands of dollars)

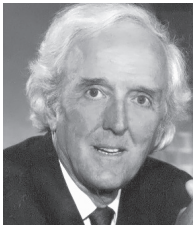
	OPERATING FUND		RESTRICTED FUNDS	
	2010	2009 Restated	2010	2009 Restated
	\$	\$	\$	\$
REVENUES				
Tuition fees	73 252	66 818	–	–
Community services	8 910	9 880	9 195	9 295
External services	22 985	24 375	–	–
Net investment income	1 383	2 332	(203)	771
Student services and aide	19 318	17 733	13 076	11 894
Ancillary services	16 808	17 113	–	–
MELS subsidy	361 693	347 464	9 150	8 555
Donations				
Fondation de l'Université Laval	384	387	7 542	7 942
Other organizations	–	–	–	–
Other subsidies and revenues	12 169	11 448	164 217	162 314
Amortization of deferred contributions related to capital assets	–	–	–	–
	516 902	497 550	202 977	200 771
EXPENSES				
Teaching and independent research	319 714	310 781	–	–
Community services	8 395	8 339	13 616	14 439
Research	12 597	12 594	168 245	164 700
Support services	118 168	117 823	3 873	3 606
Student services and aide	18 264	16 736	18 048	17 559
Ancillary services	11 428	13 876	–	–
Renovations and redevelopment	–	–	–	–
Interest on long-term debt	1 040	2 092	–	–
Employee future benefits	35 010	(2 478)	–	–
Amortization of other asset	–	–	–	–
Amortization of capital assets	–	–	–	–
	524 616	479 763	203 782	200 304
Excess (deficiency) of revenues over expenses	(7 714)	17 787	(805)	467

CAPITAL ASSETS FUND		ENDOWMENT FUND		SUBSCRIPTION FUND		TOTAL	
2010	2009 Restated	2010	2009 Restated	2010	2009 Restated	2010	2009 Restated
\$	\$	\$	\$	\$	\$	\$	\$
—	—	—	—	—	—	73 252	66 818
—	—	—	—	—	—	18 105	19 175
2 246	2 189	—	—	—	—	25 231	26 564
11	36	462	665	184	—	1 837	3 804
—	—	—	—	—	—	32 394	29 627
—	—	—	—	—	—	16 808	17 113
35 202	42 916	—	—	—	—	406 045	398 935
—	—	—	—	—	—	7 926	8 329
219	195	891	422	—	—	1 110	617
14 287	5 939	—	—	—	—	190 673	179 701
7 935	15 371	—	—	—	—	7 935	15 371
59 900	66 646	1 353	1 087	184	—	781 316	766 054
—	—	—	—	—	—	319 714	310 781
—	—	—	—	—	—	22 011	22 778
—	—	—	—	—	—	180 842	177 294
—	—	641	644	660	827	123 342	122 900
—	—	—	—	—	—	36 312	34 295
—	—	—	—	—	—	11 428	13 876
2 153	2 575	—	—	—	—	2 153	2 575
23 927	26 782	—	—	—	—	24 967	28 874
—	—	—	—	—	—	35 010	(2 478)
53	53	—	—	—	—	53	53
68 541	62 135	—	—	—	—	68 541	62 135
94 674	91 545	641	644	660	827	824 373	773 083
(34 774)	(24 899)	712	443	(476)	(827)	(43 057)	(7 029)

HONORS

Recipients in 2009-2010

Honorary Doctorate Recipients



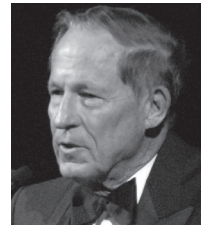
JULES BÉLANGER
Educator and committed
Gaspesian citizen
Honorary Doctor



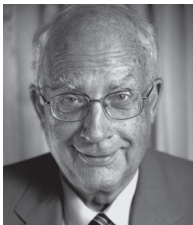
MARIE-CLAIRE BLAIS
Author
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Buddhist philosopher, Peacebuilder,
Author, Poet, President of the Soka
Gakkai International
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Engineering



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Faculty of Medicine



MARTIN LEE-GOSSELIN
Faculty of Urban Planning,
Architecture, and Visual Arts



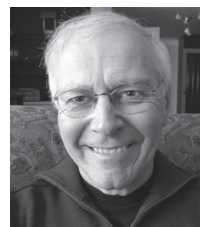
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Engineering



RAYMOND LEMIEUX
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Religious Sciences



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Faculty of Medicine



ROBERT LADOUCEUR
Faculty of Social Sciences

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as at May 31 2010

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Pierre LEMIEUX

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as at May 31, 2009



Sitting, left to right

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Vice Rector, Research and Creation

Ms. Nicole LACASSE

Deputy Vice Rector, Academic
International Activities

Mr. Claude PARADIS

Deputy Vice Rector, Human
Resources

Standing, left to right:

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Vice Rector, Human Resources

Ms. Monique RICHER

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Ms. Josée GERMAIN

Vice Rector, Administration
and Finance

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Deputy Executive Vice Rector,
Information Systems

Mr. Éric BAUCE

Executive Vice Rector, Development

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